

One Marshall County Board Meeting

October 15, 2025 | Marshall County Community Foundation

Board Members in Attendance: Jonah Best, Matthew Celmer, Keith Fraine, Eric Holsopple, Justine Johnson, Gary L. Neidig, Jason Nine, Marty Oosterbaan, Shawn Peterson, Angela Workman, Linda Yoder.

Absent: Ed Barcus, Jesse Bohannon, Keegan Campbell, Kevin Danti, Roger Ecker, Jeff Houin, Robert Listenberger, Lisa Mullaney, Andy Seddlemeyer, Chelsea Smith, Nicolas Witwer.

Committee Leads: Greg Hildebrand

EnFocus: Eglia Bregu, Megan Dale, Lauren Lumbra, Andrew Wiand

Discussion Topics

Introductions/ Meeting Agenda

Operations & Updates

- **Treasurer's Report**
 - Review of the budget, the main expense is going toward the consulting services.
- **Lilly Gift IX Updates**
 - Community Support Grants - due 11/6/25
 - Matching Grants - due 6/30/26 - highly competitive and project-based
 - The foundation prioritizes projects that create visible community impact over operational or ongoing expenses.
 - OneMC and its committees should develop a unified proposal outlining key strategic projects and their expected impact.
 - Up to 60% of grant funds are unrestricted, giving 1MC flexibility to target mental health, housing, and childcare, areas identified as community priorities.
 - OneMC should identify realistic grant goals and establish yearly fundraising to reduce reliance on grants
- **State of the Region Report**
 - The population grew by 1%, with increases in the Hispanic community.
 - Bachelor's degrees rose from 23% to 28%
 - Office space demand continues to decline.
 - Include main findings and unmet goals from the regional report.
 - Emphasize alignment with regional priorities and data targets to ensure shared progress.
- **Strategic Planning and Budgeting Workshop**
 - Develop implementation plans for priority projects with budgets and timelines.
 - Review staff capacity and committee needs to support delivery.
 - Move KPIs to a separate sheet and shift focus from GDP to income and wage growth.
 - Prioritize responsible population growth, supported by infrastructure and

jobs.

- **Overview of the Projects**

- 125 projects on the list of the master lists of the committees
- Identifies 38 so far that will require a project proposal form based on the following criteria:
 - The board has identified it
 - It is highly complex
 - Big budget required
 - Count wide scope

- **Discuss Budget & Organizational Needs for Strategic Plan Success**

- Community Projects& Programs: \$62,500 pledged in private donations- \$12.500 remaining to raise.
- Internal Capacity Building: 5 committees committed \$5,000 annually for three years.
- Discussed organizational and project budgets, including the Lilly IX grant deadline of November 6, and which projects to include.
- Housing Committee priorities: utility assessment and housing infrastructure (e.g., tax sales, renovation projects).
- Determined that some projects will proceed independently, while others will need OneMC advocacy or support.
- OneMC's role: provide administrative and board support, and lead strategic communications (social media, marketing).

Confirm Scheduling for Upcoming Meetings

- **November 19**
- **December 17**

Official Business

- New Motion: approve minutes from last meeting
 - Forwarded by Matthew Celmer
 - Seconded by Jason Nine
 - Approved unanimously
- New Motion: Treasurer's report
 - Forward by Gary Neidig
 - Second by Linda Yoder
 - Approved unanimously
- New Motion: **adjourn**
 - Forwarded by Matthew Celmer
 - Seconded by Linda Yoder
 - Approved unanimously