

# One Marshall County Board Meeting

## October 15, 2025 | Marshall County Community Foundation

**Board Members in Attendance:** Jonah Best, Matthew Celmer, Keith Fraine, Eric Holsopple, Justine Johnson, Gary L. Neidig, Jason Nine, Marty Oosterbaan, Shawn Peterson, Angela Workman, Linda Yoder.

**Absent:** Ed Barcus, Jesse Bohannon, Keegan Campbell, Kevin Danti, Roger Ecker, Jeff Houin, Robert Listenberger, Lisa Mullaney, Andy Seddelmeyer, Chelsea Smith, Nicolas Witwer.

**Committee Leads:** Greg Hildebrand

**EnFocus:** Egla Bregu, Megan Dale, Lauren Lumbra, Andrew Wiand

### Discussion Topics

#### **Introductions/ Meeting Agenda**

#### **Operations & Updates**

- **Treasurer's Report**
  - Review of the budget, the main expense is going toward the consulting services.
- **Lilly Gift IX Updates**
  - Community Support Grants - due 11/6/25
  - Matching Grants - due 6/30/26 - highly competitive and project-based
  - The foundation prioritizes projects that create visible community impact over operational or ongoing expenses.
  - OneMC and its committees should develop a unified proposal outlining key strategic projects and their expected impact.
  - Up to 60% of grant funds are unrestricted, giving 1MC flexibility to target mental health, housing, and childcare, areas identified as community priorities.
  - OneMC should identify realistic grant goals and establish yearly fundraising to reduce reliance on grants
- **State of the Region Report**
  - The population grew by 1%, with increases in the Hispanic community.
  - Bachelor's degrees rose from 23% to 28%
  - Office space demand continues to decline.
  - Include main findings and unmet goals from the regional report.
  - Emphasize alignment with regional priorities and data targets to ensure shared progress.
- **Strategic Planning and Budgeting Workshop**
  - Develop implementation plans for priority projects with budgets and timelines.
  - Review staff capacity and committee needs to support delivery.
  - Move KPIs to a separate sheet and shift focus from GDP to income and wage growth.
  - Prioritize responsible population growth, supported by infrastructure and

jobs.

- **Overview of the Projects**
  - 125 projects on the list of the master lists of the committees
  - Identifies 38 so far that will require a project proposal form based on the following criteria:
    - The board has identified it
    - It is highly complex
    - Big budget required
    - Count wide scope
- **Discuss Budget & Organizational Needs for Strategic Plan Success**
  - Community Projects& Programs: \$62,500 pledged in private donations- \$12,500 remaining to raise.
  - Internal Capacity Building: 5 committees committed \$5,000 annually for three years.
  - Discussed organizational and project budgets, including the Lilly IX grant deadline of November 6, and which projects to include.
  - Housing Committee priorities: utility assessment and housing infrastructure (e.g., tax sales, renovation projects).
  - Determined that some projects will proceed independently, while others will need OneMC advocacy or support.
  - OneMC's role: provide administrative and board support, and lead strategic communications (social media, marketing).

### **Confirm Scheduling for Upcoming Meetings**

- **November 19**
- **December 17**

### **Official Business**

- New Motion: approve minutes from last meeting
  - Forwarded by Matthew Celmer
  - Seconded by Jason Nine
  - Approved unanimously
- New Motion: Treasurer's report
  - Forward by Gary Neidig
  - Second by Linda Yoder
  - Approved unanimously
- New Motion: **adjourn**
  - Forwarded by Matthew Celmer
  - Seconded by Linda Yoder
  - Approved unanimously