

One Marshall County Board Meeting

November 19, 2025 | Marshall County Community Foundation

Board Members in Attendance: Jonah Best, Keegan Campbell, Kevin Danti, Roger Ecker, Keith Fraine, Greg Hildebrand, Eric Holsopple, Jeff Houin, Amanda Morris-Feldman, Lisa Mullaney, Stan Klotz, Gary Neidig, Jason Nine, Martin Oosterbaan, Shawn Peterson, Chelsea Smith, Angela Workman, Linda Yoder

Absent: Ed Barcus, Jesse Bohannon, Matthew Celmer, Justine Johnson, Robert Listenberger, Andy Seddelmeyer, Nicolas Witwer

Committee Leads: Greg Hildebrand

EnFocus: Egla Bregu, Megan Dale, Lauren Lumbra, Andrew Wiand

Discussion Topics

Introductions/ Meeting Agenda

Operations & Updates

- **Lilly Gift IX Updates/Other Funding Opportunities**
 - Marshall County Community Foundation submitted application by 11/6/25. Approval expected any day, with funding expected by 12/31/25.
 - Matching Grants - applications open 6/01/26 and are due 6/30/26
 - Eli Lilly has seen new growth, which means expected additional opportunities. Their focus areas are education, religion, and community development
 - 1MC could investigate creating its own aggregation of funds/revolving fund.
 - Community Foundation Funds: efforts are in process for pursuing pledges. We need signed pledge forms or contributions by 12/31/25.

Strategic Planning

- **Strategic Communications**
 - We will share information that aligns with our mission and vision across FB, LinkedIn, etc. such as the strategic plan and board meetings. enFocus will approve posts and will escalate to the 1MC President as needed. Comments will be disabled. There will be a visible 1MC email for people who have any questions.
 - We will continue to distribute minutes to partners until we create a newsletter.
 - We will prepare press releases for items such as the strategic plan.
- **2026 Planning**
 - The strategic plan has been approved by the Board via a majority email vote.
 - 1MC Role and Draft Value Proposition: Communicate (Promote & Support), Catalyze (Fund & Staff), Convene (Connect & Represent)
 - Committees to determine initial focus projects for each strategic objective

using criteria such as feasibility, impact, and reach. We need to understand things like availability of funding, legislative impacts, and problem definition for each project.

- Need to determine how to create benchmarks/goals across objectives. We could look at high level socioeconomic indicators per strategy, ex. population growth. We should also track project successes and metrics specific to 1MC, such as how well we are communicating.
- County comprehensive plan: want to incorporate 1MC strategic plan into this and want to incorporate thoughts from County into 2026 1MC activities
- What temporary or permanent committees should 1MC create over the next year? For example, healthcare and SNAP. A committee would target problems, define them further, bring together a coalition to identify resources such as grants and target them specifically.
- Discussed 2026 proposed budget, looking to approve in December. The budget assumes additional municipal fundraising for 2027.
- Plan to continue to have regular meetings and presentations with multiple stakeholders, including municipalities and County
- Develop a newsletter
- 2026 proposed hiring: Coordinator role with continued support from consultants
- Proposed Development Committee: strategize and develop annual capital/fundraising plan, conduct funding scans

Confirm Scheduling for Upcoming Meetings

- **December 17**

Official Business

- New Motion: approve minutes from last meeting
 - Forwarded by Jason Nine
 - Seconded by Kevin Danti
 - Approved unanimously